

MAT BARNES

Senior Construction Manager

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EXPERIENCE

Mat has more than 45 years of experience in the construction industry working on buildings and heavy construction projects worldwide. Over the years his responsibilities have ranged from project engineer, scheduler, and resident engineer to project and construction manager. He provides construction management services to his clients on projects throughout California. He has performed such services on projects ranging from Universities to K-12 Schools to Hospitals to Large Infrastructure, Dredging, Marine Terminals, and Marine Projects.

In addition to his extensive building experience, he also has an extensive background in construction dispute resolution, claims litigation and has served as an expert witness representing public owners in building project disputes.

SELECTED PROJECTS

Bridges and Roadways

University of California, Davis, Ca, La Rue Bridge Replacement

The construction manager retained Mat to provide scheduling services to the owner for the demolition and replacement of the La Rue Road bridge on the UC Davis campus. The project is ongoing.

City of Vacaville, CA – Leisure Town Road I-80 Over Crossing

Mat was retained by the city to provide scheduling support services on this major City transportation project. This project involved the phased construction of a new Over Crossing for Leisure Town Road, a major thoroughfare of the city across the busy Interstate I-80, and the subsequent demolition of the existing bridge and roadway. There were numerous milestones that must be maintained, and all work was coordinated with Caltrans. He provided schedule reviews and analysis and consulted with the City's team on the adjudication of claims.

San Benito County Measure A Authority/Highway 25 Hollister Bypass

The Highway 25 Bypass project involved the construction of a four and six lane at grade urban arterial roadway with six signalized intersections. The project was approximately 2.7 miles in length and included grading, paving, drainage, traffic signaling, bike lanes, signing and sound walls. Mat provided Scheduling Support services to the Construction Manager (Quincy Engineering) on the project. The services provided include review of the contractor's baseline and monthly update submittals to assure conformance to the contract requirements, realistic scheduling and sequencing, and compliance with CPM scheduling fundamentals. As there was a good deal of third-party coordination work that affected this project, he also consulted with the Construction Manager as to potential impacts of these contracts and advise him on delay avoidance and mitigation strategies.

Cross Lake Bridge, Shreveport, LA

On the construction of new highway bridge, prepared contractor's claim for additional costs resulting from design deficiencies and post award scope changes. Created a detailed (six thousand plus activity) CPM and performed monthly updates thereupon. Prepared cost impact analysis and presentation Materials for testimony.

Bridges and Roadways con't

San Antonio "Y" Project, San Antonio, TX

On the construction of segmented highway bridge in downtown, prepared and presented contractor's claim for owner impacts to project. Prepared and updated four thousand plus activity schedule as basis for claimed impacts. Prepared and presented cost impact calculations.

GNOEC Approach Extension, Mandeville, LA

On the construction of new approaches to northern end of Lake Pontchartrain Causeway, Mat was responsible for the preparation of the detailed CPM for contractor. In addition, he provided monthly schedule updates and supporting reports, and prepared Time Impact Analysis in support of time extension requests.

Stone Harbor Bridge, Cape May County, NJ

Mat served as the Projects Coordinator for retrofit and upgrade of draw bridge, was responsible for project scheduling, job-costing, billings, and logistical support.

Shinnecock Bay Bridge, Hamptons, Long Island, NY

Served as Projects Coordinator during the construction of a new bridge across Shinnecock Bay responsible for project scheduling, job-costing, billings, and logistical support. He developed the Baseline Schedule and then provided routine updates for the schedule. He also developed various work around schedules for time related impacts on the project.

Point Pleasant Vertical Lift Bridge, Point Pleasant, NJ

Mat was the Projects Coordinator for the construction of a new vertical lift bridge. Duties included project scheduling, job-costing, billings, and logistical support. He developed the Baseline Schedule and then provided routine updates for the schedule. He also developed various work around schedules for time related impacts on the project.

Marine and Docks

Oil Trestle, Juyaima, KSA

Mat was responsible for providing scheduling support for the planning and construction phase support for logistics manager for the construction of offshore loading trestle. He developed the Baseline Schedule and then provided routine updates for the schedule. He also developed various work around schedules for time related impacts on the project.

Basra Water Management Project, from KSA to Iraq

Construction of water and flood control system, Mat served as Project Scheduler and was responsible for scheduling logistics in support of construction. He developed the Baseline Schedule and then provided routine updates for the schedule. He also developed various work around schedules for time related impacts on the project.

Zakum Oilfield Maintenance Project, offshore Abu Dhabi, UAE

Project Engineer & Office Manager. Responsible for all subcontracts, job-costing, scheduling, and onshore support activities for the Zakum oilfield oil platform maintenance project. He developed the Baseline Schedule and then provided routine updates for the schedule. He also developed various work around schedules for time related impacts on the project.

Pier 9, Red Hook, Brooklyn, NY

Mat served as the Projects Coordinator responsible for project scheduling, job-costing, billings, and logistical support for the demolition of existing Pier #9 and construction of new pier. He developed the Baseline Schedule and then provided routine updates for the schedule. He also developed various work around schedules for time related impacts on the project.

Marine and Docks con't

Sewer Outfall, Gloucester, MA

Mat served as the Projects Coordinator responsible for project scheduling, job-costing, billings, and logistical support. He developed the Baseline Schedule and then provided routine updates for the schedule. He also developed various work around schedules for time related impacts on the project. Prepared claim for change of scope.

Bulkhead & Dock, Great Kills, Staten Island, NY

Mat served as the Projects Coordinator responsible for project scheduling, job-costing, billings, and logistical support. He developed the Baseline Schedule and then provided routine updates for the schedule. He also developed various work around schedules for time related impacts on the project. Prepared claim for change of scope.

Laboratories

Lawrence Livermore National Laboratory, Livermore, Ca, Building B855 D & C

The contractor retained Mat to develop and develop and maintain a construction schedule for building renovations at the Livermore Campus. Mat was the lead consultant for this project.

Lawrence Livermore National Laboratory, Livermore, Ca, Building B191

The contractor retained Mat to develop and implement a construction schedule for building renovations at the Livermore Campus. Mat was the lead consultant for this project.

Sandia National Laboratory, Livermore, Ca, Building C926

Mat was retained by Sandia National Laboratory to develop and implement a program schedule for a new building at the Livermore Campus. The programming schedule included project approval, funding, A/E procurement, design, bid, award, and construction. Subsequently, Mat was retained to provide scheduling services for the construction phase of the project. Mat was the lead consultant for this project.

Sandia National Laboratory's Distributed Information Systems Laboratory

Mat served as the lead scheduling consultant on this assignment. In support of the Laboratory's construction management team, he developed preconstruction schedules to determine phasing requirements, developed project scheduling specifications, performed training of Laboratory construction management personnel, performed CPM scheduling training outreach to the bidder construction community, performed reviews of contractor Baseline and Monthly Update submittals, and provided consultation of construction claims avoidance and mitigation.

San Joaquin Delta Community College Microscopy Laboratory

Mat assisted the Construction Management consultant in the development of contract Initial and Baseline Schedules with the selected contractors on the aforementioned project, utilizing Mat's project controls specifications he helped develop. This was unusual situation as being on the College's management team this would normally not be done. However, the successful bidder on the project did not have any experience in CPM schedule development. The College decided that rather than forcing the contractor to employ a scheduling consultant that in the spirit of Partnering we should assist with these schedules. Once the schedules were in place, Mat provided training to the contractor's staff to provide them with sufficient competence to perform the monthly update statusing. After approval of the contractor's Baseline Schedule, these he provided monthly reviews for contract compliance. He attended progress meetings throughout the course of the project providing consultation to both the College's management team and to the contractor.

Sandia National Laboratory, Livermore, Ca, Building 910 & 912 Renovation

Mat was retained when the projects were approximately 60% complete. Our task was to develop completions schedules on the projects to mitigate the many weeks of delays already experienced. In cooperation with the owner, construction manager, and the contractor we were able to bring both the projects to substantial completion in the contract time. Mat was the lead consultant for this project.

Power Plants

Big Cajun II Power Plant, New Roads, LA

On the construction of new coal-fired electric power plant for Cajun Electric Power Company, Mat prepared and presented Owner's \$270,000,000 claim against Contractor for delays and sub-par construction. Prepared detailed CPM of project and analyzed impacts for each month of the 4-year project. Prepared cost impact calculations and testified as expert in CPM scheduling & analysis.

South Texas Project

This project involved the construction of a Nuclear Power Generation Plant. Mat developed and prepared schedules and progress analyses in support of rate justification audit performed by Texas Public Utilities Commission. He provided Materials included in final report to TUPC.

Wastewater

City of Vacaville, Easterly Wastewater Treatment Plant

Mat was retained by the Project Management consultant for the city on this complex project with Mat as lead consultant. We were brought on to the project several months after the start of construction and the project was experiencing significant delays and alleged claims. We worked with all project stakeholders and performed Time Impact Analysis on the alleged delays. We assisted in development of a recovery plan, and with the development of a schedule that would achieve this plan. After this initial claims-avoidance/mitigation effort we provided routine monthly schedule review and analysis support to the Project Manger through completion of the Project. All delays where entitlement had been identified appropriate time extensions have been negotiated and granted. All claims were mitigated or avoided.

East Bay Municipal Utilities District, East Bay Shore Recycled Water Treatment Plant and Grit

Separator Projects

Mat was retained by the district to provide schedule analysis and dispute resolution as may be required on these two complex projects. The projects were complicated in that they are being built while operations of the existing plant must be maintained. Numerous schedule Service Outages must be incorporated into the schedule and monitored to minimize the impacts to ongoing operations. In addition, complex phasing is required as piping systems are bridged over several active railroad alignments. In addition to the scheduling support service, we provided schedule review and analysis training to several of the District's Construction Managers. Mat served as the Lead Scheduling Consultant on this assignment as was responsible for the management of all resources employed.

Pipelines

Riyadh Water Transmission Line, S.W.C.C., Damman, KSA

Mat served as Resident Engineer for this challenging multi-phase project that included the construction of a complete, selfcontained vehicle & equipment maintenance facility, office space, two cafeterias, warehouses, reverse osmosis potable water plant, batch plant, fuel storage facility and housing for seventy construction workers. These facilities were a prerequisite to the cementmortar lining of a pair of 215-mile long 60" diameter water transfer pipelines and were completed ahead of schedule. Responsible for planning, scheduling and the construction of site plant including. Also responsible for planning & scheduling pipe deliveries, production, and delivery ex-site.

Shades Valley Sewer Transfer, Shelby County, TN

On the construction of new sewer transfer system, Mat prepared Owner's claim against Contractor.

Municipal Buildings

City of Santa Clara Main Library and Temporary Library Relocation Project (\$45 million)

Mat served as the lead scheduler on this challenging project. The project was challenging in that a temporary library needed to be developed as the construction site for the replacement library was on the existing site. Mat produced some innovative solutions to save the city both time and money. With his extensive experience in K- 12 projects he discovered that a nearby school district had just passed a bond. He suggested to the City Facilities Management team that they approach the school district with the offer to stage the temporary library in the parking lot of one of their schools. After the replacement library was complete the modular temporary library buildings were transferred to the school district and served as their swing space during their bond program. In addition, Mat developed a phased multiple bid package schedule that broke the library replacement project down into three phases. Phase I was the demolition of the existing library, excavation of the site, utility relocations and other site preparation activities. Phase II was for the structural steel fabrication and erection. This contract was then novated to the Phase III contractor that was the overall balance of construction. This innovative approach saved several months in the overall construction which equated to a significant cost savings to the city.

In addition, Mat developed a phased multiple bid package schedule that broke the library replacement project down into three phases. Phase I was the demolition of the existing library, excavation of the site, utility relocations and other site preparation activities. Phase II was for the structural steel fabrication and erection. This contract was issued once the structural design was reviewed and approved but while the balance of design was on going. This contract was then novated to the Phase III contractor that was the overall balance of construction. This innovative approach saved several months in the overall construction which equated to a significant cost savings to the city.

City of Morgan Hill Community Center

Mat developed the Design/Pre-Construction/Construction (for bid package inclusion)/Tenant Relocation Master Plan Schedules for this client team. He then performed reviews of the contractors Baseline and Monthly update schedule submittals. He also provided reviews of various Time Impact Analysis and consultation to the City's management team for time extension request.

City of San Jose, Camden Community Center

Mat was retained through the Architect provide scheduling support services on this project. Our services include review of the Baseline Schedule, monthly Schedule Update reviews and Claims Avoidance/Mitigation consultation. Mat served as Lead Consultant on this assignment.

Placer County, Auburn Justice Center

Mat has been retained through the Construction Management firm to provide scheduling support services on this project. Our services include coordination with the contractor in the development of the Baseline Schedule, review of the Baseline Schedule, monthly Schedule Update reviews and Claims Avoidance/Mitigation consultation. Mat served as Lead Consultant on this assignment.

USACE Projects

USACE, The Presidio of Monterey, Monterey, Ca, Building 829

The contractor retained Mat to develop and implement and maintain a construction schedule for building renovations and modifications to Building 829 at the Presidio of Monterey. Mat was the lead consultant for this project.

USACE, The Presidio of Monterey, Monterey, Ca, Building 836

The contractor retained Mat to develop and implement and maintain a construction schedule for building renovations and modifications to Building 836 at the Presidio of Monterey. Mat was the lead consultant for this project.

K-12 and Universities

Chabot College – Campus Modernization Program (\$248.0 Million)

For the Construction Management firm Mat provided overall scheduling support for the modernization of every facility on the Campus. The program involves the renovation of thirty-four buildings including Performing Arts, Math, Science, Nursing, Computer Technology, Engineering, Graphics, Industrial Technology, Physical Education, Central Services, Lecture Halls and Offices. It also involves the construction of a new Central Plant, New Football Field, Aquatic Center, and infrastructure improvements throughout the campus. Mat is the Lead Scheduling Consultant on this assignment. He developed the Master schedule, provided the cost loading and is providing monthly updates for the Construction Management team. As projects went into construction Mat coordinated all additional scheduling support assignments for the review of contractor schedule submittals and all claims avoidance, mitigation, and resolution services.

San Mateo Community College District CIP2 Bond Program (\$570.0 million)

Mat was retained by the District on this large and complex Program to provide Programmatic Project and Cost Control. Our retention was a direct result of our support on the District's original Bond Program. Mat is the Lead Scheduler on this assignment and developed the Program Master Schedule. He also coordinated our efforts for the review of all contractor Baseline and Monthly update schedules.

Ohlone College Instructional Computing Building

Mat provided design and construction phase Project Controls and Scheduling support to the Construction Manager on the new Instructional Computing Center at Ohlone College Campus in Fremont California. The project incorporated a phased approach to construction to minimize secondary effects of construction on the campus operations. The project was completed on time and within budget. Mat served as the Lead Consultant on this assignment.

CSU Chico, Bell Memorial Union (\$24 million)

In support of the University and the Construction Manager, Mat provided constructability reviews, scheduling support, construction phase Schedule Management and Claims Avoidance/Mitigation consultation services on this complex multi-phased expansion/ rehabilitation project of the Chico State BMU/Bookstore Project. The project was complicated by a tight schedule, constricted site, and phasing requirements. Elements of the seismic upgrade to the existing building had to occur while occupied. Mat supported this effort in providing schedule reviews, delay analysis and assistance at a Dispute Review Board.

Chabot – Las Positas Community College, New PE Facility

Mat provided schedule development and management services to the General Contractor on this project. The project is complicated by the geophysical site conditions that drive the phasing and sequence of construction. In addition, the facility incorporates numerous complex systems that impact the scheduling effort. Mat assisted with the development of the Baseline schedule and in consultation on change order impacts.

Chabot – Las Positas Community College, New Multi-disciplinary Educational Building

Mat provided schedule development and management services to the General Contractor on this project. Mat assisted with the development of the Baseline schedule and in consultation on change order impacts.

Foothill College Campus Center and Lower Campus Projects

Mat was retained by the District to assist them and their Program Manager in the analysis and mitigation of claims associated with their Foothill Campus Center project. Initially we were retained to forensically review and analyze the baseline schedule and several monthly updates to determine if the baseline was realistic, the monthly updates were accurate and fairly updated, to identify any abuses in the updates and to render an opinion on the alleged contractor claims. Following this initial work, we were retained for the balance of the project to provide monthly update reviews and claims avoidance and mitigation consultations. After this assignment we have been retained to support the District on the Foothill Lower Campus Complex. This project includes multiple building for the Lower Campus Build Out. The facilities include Science, Veterinarian, Biology, Classrooms, Lecture Halls, and Facility Office Space. Mat participated in this assignment by providing delay analysis and consultation with the District on claims avoidance and mitigation.

K-12 and Universities con't

San Mateo County Community College District CIP1 Bond Program

Mat was retained by the Program Management firm on this large and complex project to provide Programmatic Project and Cost Control, and Program and Project Specific Procedure Development. The Bond Program entails 130 individual projects on three Campuses over the course of ten years. The challenge in developing the Bond Program Master Schedule was in the cost loading of ten funding source options to spend funds from these sources at different times in a sequence that would accommodate the District's needs. The cash flow data also needed to be exported and synchronized with the District's Bond Program accounting system. After completing this assignment our Bond Program Master Schedule and other work products were turned over to the program manager for their use. Mat developed the Program Master Schedule and worked with District personnel on the Cost Control component of the project controls.

Los Rios Community College District, District Scheduling Consultant

Mat was retained as the District's consultant for all scheduling and claims consultation in support of the District's Bond Program. In this capacity we have provided schedule specification development, training to District staff on CPM scheduling, review of contractor baseline submissions, review of monthly updates, and claims avoidance/mitigation consultation. We are currently supporting the District on various project of the including a Fine Arts Renovation, Police Operations Facility, Nursing Facility and Infrastructure projects, and Physical Education Facilities.

San Francisco State University UPN Seismic Upgrades

Mat was retained by the contractor for development of the project Baseline Schedule and performing monthly updates. In this capacity we attended monthly progress meeting and provided overall project control support. We also develop Time Impact analysis in support of requested time extensions and consulted with the contractor on extended overhead change orders.

San Francisco USD, George Washington High School

Mat was retained by the contractor for development of the project Baseline Schedule and performing monthly updates. In this capacity we monthly progress meeting and provided overall project control support. We also develop Time Impact analysis in support of requested time extensions and consulted with the contractor on extended overhead change orders. Mat was the Lead Consultant on this assignment.

San Francisco State University Romburg Tiburon Center

Mat was retained by the contractor for development of the project Baseline Schedule and performing monthly updates. In this capacity we monthly progress meeting and provided overall project control support. We also develop Time Impact analysis in support of requested time extensions and consulted with the contractor on extended overhead change orders. Mat was the Lead Scheduling Consultant on this assignment.

San Jose State University, Clark, and Tower Hall Renovations

Mat was retained by the University to provide scheduling support services on the conversion and modernization of the former University Library into a modernized facility that includes classrooms, lecture halls, facility office space, meeting rooms and student study spaces. The project was complicated by the tight construction schedule, need to work concurrently on five stories, unforeseen conditions that were discovered after bid, and the incorporation of significant end user desired changes after bid and award. The project was completed on time and within the contingency budget. Mat assisted our team by providing schedule reviews and analysis on this assignment.

CSU San Bernardino, College of Education, Science Annex & Phase II and III, and Student Union Projects

We were selected by California State University, San Bernardino as the Campus Consultant for all Scheduling and Claims Avoidance/Mitigation Consulting. This was an Indefinite Duration / Indefinite Quantity Contract for one year in FY 2003. In this capacity, Mat assisted the University for all Pre-Construction and Construction Scheduling and Claims Avoidance/Mitigation Needs. Mat assisted our team by providing schedule reviews and analysis on this assignment.

K-12 and Universities con't

CSU San Bernardino – Science Annex

Through the Architect, HOK and later directly to the University, Mat supported the University in the Schedule Reviews of this large and complex facility. This was a phased project that expands the academic capabilities of the University. The project is complicated by having the new facility being built adjacent to and connecting to an occupied Science facility. Mat's duties include Baseline Schedule review and analysis, monthly schedule update reviews and analysis, and Claims Avoidance/Mitigation consultations. Mat assisted our team by providing schedule reviews and analysis on this assignment.

CSU San Bernardino – Student Union Expansion and Renovation

Mat provided Scheduling Support services to the University on this complex expansion and renovation project. This is phased and includes the expansion and modernization of the existing Student Union. Mat's duties include Baseline Schedule review and analysis, monthly schedule update reviews and dispute resolution services if required. Mat assisted our team by providing schedule reviews and analysis on this assignment.

CSU San Bernardino – College of Education

Mat provided the University with Schedule Review services on this project. The project employed the CM/GC At Risk delivery system. The project was phased and included new facilities for the College of Education. His responsibilities included Baseline Schedule review and analysis, monthly schedule update reviews and dispute resolution services if required.

CSU San Bernardino – Science Phase III

Mat provided the University with Schedule Review services on this project. The project employed the CM/GC At Risk delivery system. The project was phased and included new facilities, expansion, and renovation of existing facilities.

Mount Diablo Unified School District

Schedule development and management services to the General Contractor on eight schools for the Mount Diablo USD, through out the district in Contra Costa County. The schools include Concord High School, Shore Acres Elementary School, College Park High School, Ygnacio Valley High School, and Eagle Peak Elementary School. Our responsibilities include the development of Baseline Schedules for each school and monthly schedule update for each school in support of the General Contractor's Project Management. All the projects are phased and include both new construction and modernization projects. The assignment is complicated in that all the schools, except for Eagle Peak, are occupied and relocation of operations is required between completed facilities and those yet to be modernized. Mat served as Lead Consultant on many of the projects in this assignment.

California State University System Construction Projects

Mat was deeply involved in the review and monitoring of contractor's schedules on six CSU system campus projects for contract compliance. His responsibilities include claims avoidance/mitigation issues and reporting. Mat was deeply involved in the review and monitoring of contractor's schedules on six CSU system campus projects for contract compliance. His responsibilities include claims avoidance/mitigation issues and reporting to the owner's project team on a monthly basis. The Campuses served included. San Francisco State, CSU Stanislaus, San Jose State, Cal Poly Pomona, CSU Hayward, and Chico State. The types of projects included Engineering Labs, Fine Arts Facilities, Student Unions, Libraries, Science Facilities, Lecture Halls, Classrooms, Offices, and Infrastructure Improvements.

CSU San Marcos Main Library

In support of the Construction Manager, Mat provided schedule review and analysis for this challenging project. This included review of the contractor's submitted Baseline, Monthly Update and Time Impact Analysis submittals. In addition to his reviews and analysis he supported the University's team by providing consultation for the mitigation of claims associated with unforeseen site conditions and University changes.

K-12 and Universities con't

Fontainebleau High School, Mandeville, LA

Mat served as the Construction Manager for the construction of a new steel frame high school in Mandeville, Louisiana. The campus, located on a high ground 20-acre site, was designed for a student population of over two thousand. Occupancy of the school, with included a maintenance yard and physical plant to support District operations, was accomplished in multiple phases. Mat managed all phases of the work including implementation of move- in coordination. The project was completed on schedule 12 months after the commencement of construction. This complex multiple prime construction effort was completed in budget.

Cypress Cove Elementary School, Slidell, LA

Mat served as the Construction Manager for the construction of a new steel and masonry K-3 school building in Slidell, Louisiana. This complex project was constructed through a difficult rainy winter on a designated wetland, adjacent to an operating middle school. Due to the proximity of the adjacent school, site safety and security were a continuing challenge. The school opened on schedule and within budget.

Pontchartrain & Tchefuncte Elementary Schools, Mandeville, LA

Mat served as the Construction Manager for the construction of two steel frame and masonry school buildings, one, a K-3, the second a middle school, occupying the same site. Construction on both schools was concurrent. Both schools opened on schedule and in budget 16 months after commencement of construction.

Covington High School, Covington, LA

Mat provided wide variety of Project Management services for the construction of new cafeteria & classroom addition.

C. J. Schoen Elementary School, Covington, LA

Mat provided wide variety of Project Management services for the construction of new classroom wing.

Slidell High School, Slidell, LA

Mat provided wide variety of Project Management services for the Construction of two new classroom wings.

Northshore High School Slidell, LA

Mat provided wide variety of Project Management services for the Construction of two new classroom wings.

Slidell Junior High School, Slidell, LA

Mat provided wide variety of Project Management services. This project consisted of the construction of new cafetorium and renovation of existing cafeteria into classroom space during the course of the school year.

Pearl River Junior High School

Mat provided wide variety of Project Management services for the addition of new cafeteria and kitchen, new classroom wing, renovation of existing gymnasium and locker rooms.

Pearl River High School

Mat provided wide variety of Project Management services during the addition of science classroom wing.

Sixth Ward Junior High School

Mat provided wide variety of Project Management services for the construction of new cafetorium.

Other

Swinerton Builders, Misc. projects for Anheuser-Busch, Van Nuys, CA

Mat provided scheduling and claims services for Swinerton Builders on several projects at the Anheuser- Busch Van Nuys plant. Work included two can-lines and a pasteurizer replacement as well as other incidental projects.

Marriott Newport Beach, Newport Beach, CA (\$10,000,000)

Mat defended Owner in cost impact claim by Contractor during the construction of new hotel. He prepared CPM schedule and updates in support of defense. In addition, he prepared Materials for use in court.

SBC Services, Inc. Walnut Creek Center Modernization

Mat was retained by the Owner on this troubled project. We were brought into the project when it had slipped months behind schedule and construction costs had doubled. We reviewed the contractors schedule submittals and assisted the Owner in obtaining a realistic completion schedule from the contractor. We also assisted the Owner in defense of a claim from the contractor.